Exhibit 3

	7
1	UNITED STATES DISTRICT COURT
	EASTERN DISTRICT OF MICHIGAN
2	SOUTHERN DIVISION
3	
4	Civil Action No.
	In re: FLINT WATER CASES 5:16-cv-10444-JEL-MKM
5	(consolidated)
6	Hon. Judith E. Levy
	Mag. Mona K. Majzoub
7	
	STATE OF MICHIGAN
8	IN THE CIRCUIT COURT FOR THE COUNTY OF GENESEE
9	
10	IN RE FLINT WATER Case No. 17-1086460-NO
	LITIGATION Hon. Richard B. Yuille
11	
12	
	JENNIFER MASON, et al. Case No. 16-106150-NM
13	Hon. Richard B. Yuille
	Plaintiffs,
14	
	V.
15	
	LOCKWOOD, ANDREWS & NEWNAM,
16	PC, et al.,
17	Defendants. HIGHLY CONFIDENTIAL
18	X
19	VIDEOTAPED DEPOSITION OF JONATHAN CARPENTER
20	Monday, December 16, 2019, 9:09 a.m.
21	Washington, DC 20005
22	Reported by: Denise Dobner Vickery, RMR, CRR
23	GOLKOW LITIGATION SERVICES
	T 877.370.3377 F 917.591.5672
24	deps@golkow.com
1	

```
1
 2
 3
 4
 5
 6
 7
                           Monday, December 16, 2019
 8
                           9:09 a.m.
 9
10
             Videotaped Deposition of JONATHAN
    CARPENTER, held at the offices of:
11
12
13
                 COHEN MILSTEIN SELLERS & TOLL PLLC
14
                 1100 New York Avenue NW
15
                 Suite 500, West Tower
16
                 Washington, DC 20005
17
18
             Pursuant to notice, before Denise Dobner
19
20
    Vickery, Certified Realtime Reporter, Registered
21
    Merit Reporter, and Notary Public in and for the
22
    District of Columbia.
23
24
```

```
1
    APPEARANCES:
 2
 3
    On Behalf of Executive Committee for Class
    Plaintiffs:
 4
             EMMY L. LEVENS, ESQ.
 5
             COHEN MILSTEIN
             1100 New York Avenue NW, Fifth Floor
 6
             Washington, DC 20005
             elevens@cohenmilstein.com
 7
             202.408.4600
 8
    On Behalf of Individual Plaintiffs:
 9
             ALASTAIR J.M. FINDEIS, ESO.
             NAPOLI SHKOLNIK PLLC
10
             400 Broadhollow Road, Suite 305
             Melville, NY 11747
11
             afindeis@napolilaw.com
             202.408.4600
12
    On Behalf of Mason State Court Plaintiffs
    (via videoconference):
13
14
             JAYSON E. BLAKE, ESQ.
             MCALPINE PC
15
             3201 University Drive, Suite 200
             Auburn Hills, MI 48326
             jeblake@mcalpinepc.com
16
             248.373.3700
17
    On Behalf of the People of the State of Michigan:
18
             NATHAN GAMBILL, ASSISTANT ATTORNEY
19
             GENERAL
             MICHIGAN DEPARTMENT OF ATTORNEY GENERAL
20
             525 West Ottawa Street, Sixth Floor
             Lansing, MI 48909
21
             gambilln@michigan.gov
             517.335.7664
22
23
24
```

```
APPEARANCES: (Continued)
 1
 2
    On Behalf of Defendants Veolia Water North
    America Operating Services, LLC, Veolia North
    America, LLC, Veolia North America, Inc., and the
 4
    Witness:
 5
             BRYAN D. McELVAINE, ESQ.
 6
             KRISTIN M. DUPRE, ESQ.
             CAMPBELL CONROY & O'NEIL PC
 7
             1205 Westlakes Drive, Suite 330
            Berwyn, PA 19312
            bmcelvaine@campbell-trial-lawyers.com
 8
            kdupre@campbell-trial-lawyers.com
             610.964.6381
 9
10
    On Behalf of Defendant City of Flint
    (via videoconference):
11
             SHELDON H. KLEIN, ESQ.
12
            BUTZEL LONG
             41000 Woodward Avenue
13
            Bloomfield Hills, MI 48304
            kleins@butzel.com
14
             248.258.1616
15
    On Behalf of Defendants Leo A. Daly Company and
    Lockwood, Andrews & Newnam, Inc.:
16
             DAVID KENT, ESQ.
17
             DRINKER BIDDLE & REATH LLP
             1717 Main Street, Suite 5400
            Dallas, TX 75201-7367
18
             david.kent@dbr.com
19
             469,357,2535
    On Behalf of Defendants MDEQ Executive Defendants
20
    (via videoconference):
21
            CHRISTOPHER B. CLARE, ESQ.
             CLARK HILL PLC
             1001 Pennsylvania Avenue NW,
22
             Suite 1300 South
23
            Washington, DC 20004
            cclare@clarkhill.com
24
            202.572.8671
```

```
1
    APPEARANCES: (Continued)
 2
 3
    On Behalf of Defendant Stephen Busch
     (via videoconference):
 4
             TYLER J. ANDERSON, ESQ.
 5
             SMITH HAUGHEY RICE & ROEGGE
             100 Monroe Center NW
             Grand Rapids, MI 49503
 6
             tanderson@shrr.com
 7
             616.458.3412
    On Behalf of Defendant McLaren Regional Medical
 8
    Center (via teleconference):
 9
             MEGAN R. MULDER, ESQ.
10
             CLINE, CLINE & GRIFFIN, PC
             Mott Foundation Building
11
             503 S. Saginaw Street, Suite 1000
             Flint, MI 48502
12
             www.ccglawyers.com
             800.837.1973
13
14
    ALSO PRESENT:
15
    CHRISTOPHER FLETCHER, ESQ. (via videoconference)
    FRANCIS FERRARA, ESQ. (via videoconference)
16
    JOSEPH FURTON, ESQ. (via videoconference)
17
18
    VIDEOGRAPHER: Daniel Holmstock
19
20
21
22
23
24
```

1 Α. Correct. 2 Q. The last line here says: 3 "We should submit proposal to enter 4 utility to upsale." 5 Do you see that, sir? 6 Α. Yes. 7 What did you mean by that sentence? Q. 8 Α. Again, as I've explained previously, 9 whenever we go after a job, you also always talk 10 to the customer to see if there's any opportunity 11 for any other needs that they may have and see if 12 there's anything that you can provide 13 additionally. 14 Q. To grow the contract; correct? 15 Α. To grow business. To grow business. 16 To grow business? Q. 17 Α. To grow business. 18 To make money for VNA? Q. 19 Α. Yes, that's what my job is to be a 20 salesperson and find opportunities. 21 And why would you need to enter the 0. 22 utility to upsale? 23 Α. Well, I -- you don't know what you 24 have or what the problems are until you talk to

- the customer and find out what their needs are, as
- I've said, and the only way you do that is to talk
- 3 to the customer, learn about the utility, learn
- 4 what their needs are. And if they say these are
- 5 things that they need help with and if you can
- 6 provide those things, then that's what you do.
- 7 You give them a proposal to provide assistance
- 8 with their needs, and that's how you grow the
- 9 business.
- 10 Q. So would it be fair to say that
- 11 access to the utility would provide information
- making it easier to upsale the contract?
- MR. McELVAINE: Objection.
- 14 You can answer.
- THE WITNESS: Yes.
- 16 BY MS. LEVENS:
- 17 Q. Is that why VNA would have agreed to
- 18 accept a study like the one it did for the City of
- 19 Flint?
- MR. McELVAINE: Objection.
- You can answer.
- THE WITNESS: There's always an
- opportunity for upsell. That's what we look
- for as salespeople. In terms of what VNA as a